

WPO Washington Seminar

Public Policy and the Private Sector

May 1-4, 2011

Washington, DC, USA

Letter from the Chairman

Welcome to Washington DC. On behalf of YPO-WPO, our great professional staff, Pat, Bill and me, we want to extend to you our warmest embrace.

Welcome to the world of rough and tumble politics, up close and personal. We will do our best to ward off the political jabs and punches, but you should be prepared for mud wrestling at its finest. Remember, in Washington, if you want a friend, buy a dog.

We meet at a time of global tragedies, transnational events and episodes, change of governments, emerging democracies and global financial challenges. It is an extraordinary time for the world and as the most powerful nation and leading democracy on earth, it is particularly challenging. We will join with other great minds to explore these and other subjects, at a very high level as we look at the underlying causes and the current and future possibilities for our Nation. Our speakers will be the leading experts in many of these areas and we will dialogue with them regarding their views on these most important topics.

We invite you to ask penetrating questions and to follow up when appropriate. We will schedule sufficient time for dialogue with our resources. We ask that you be prompt, pay attention and dress in Washington business attire. I know we will have a wonderful and illuminating time together.

Welcome and best wishes,

Warren Rustand

Chairman, WPO Washington Seminar



General Information

OUR RESOURCES

Please remember that the cornerstone of this program is our resources. To maintain the integrity of this seminar, it is important that you attend all education sessions. Out of respect to our speakers, and the offices they represent, please be on time for all sessions, avoid moving in and out, and refrain from using your BlackBerrys or PDAs during sessions. Ample break time will be provided.

HOTEL INFORMATION

The Four Seasons Hotel, Washington, DC, is located in Georgetown at 2800 Pennsylvania Avenue, NW, Washington, DC 20007 (T: 202.342.0444). This legendary retreat is the Capital's finest icon of hospitality and offers easy access to all that the city has to offer. The hotel overlooks the C&O Canal and rests between tranquil Rock Creek and the edge of lively Georgetown, where you will find plenty of shops and restaurants. Around the clock, the resourceful, multilingual concierge can assist you with business, entertainment or travel arrangements.

ATTIRE

Sunday Dinner

Business attire (jacket and tie for men, dress/pantsuit for women)

Monday, Tuesday and Wednesday Education Sessions

Business attire (jacket and tie for men, dress/pantsuit for women)

Monday Dinner

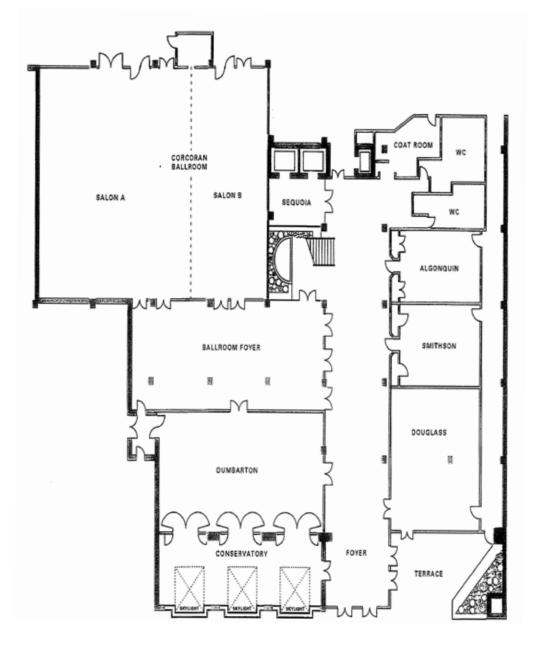
Jacket and tie for men, cocktail attire for women

Tuesday Dinner

Black tie, cocktail attire for women

General Information

HOTEL MEETING SPACE LAYOUT







Additional Points of Interest and Activities

If you are arriving early or extending your stay in DC, here are some additional activities we recommend. Please see the Hotel Concierge for hours of operation, directions and admission fees.

ATTRACTIONS

U.S. Botanic Garden National Cathedral Library of Congress

MONUMENTS & MEMORIALS

Washington Monument	Lincoln Memorial
Thomas Jefferson Memorial	National WWII Memorial
FDR Memorial	Vietnam Veterans Memorial
Arlington National Cemetery	US Navy Memorial
Air Force Memorial	Korean War Veterans Memorial
Iwo Jima Memorial (Marine)	

MUSEUMS

Air and Space Museum	Museum of American History
Museum of Natural History	National Portrait Gallery
The International Spy Museum	U.S. Holocaust Memorial Museum
Corcoran Gallery of Art	Newseum
Kreeger Museum	Hillwood Estate & Gardens
Phillips Collection	Freer Gallery
National Gallery of Art	-

PERSONAL GUIDES

Personal guides can be arranged to organize private tours and customized itineraries during your stay. Please contact the Hotel Concierge for more information.

Restaurants

SMART CASUAL RESTAURANTS

Bourbon Steak by Michael Mina - located in the Four Seasons hotel

Art and Soul - 415 New Jersey Avenue, NW, Washington, DC 20001 (T: 202.393.7777)

Bibiana - Entrance is at 12th and H Streets, 1100 New York Avenue, NW, Washington, DC 20005 (T: 202.216.9550)

Cafe Milano - 3251 Prospect Street, NW, Washington, DC 20007 (T: 202.333.6183)

Central by Michel Richard - 1001 Pennsylvania Avenue, NW, Washington, DC 20004 (T: 202.626.0015)

Fiola da Fabio Trabocchi - 601 Pennsylvania Avenue, NW Washington, DC 20004. (T: 202.628.2888)

J&G Steakhouse at The W Hotel - 515 15th Street, NW, Washington, DC 20004 (T: 202.661.2440)

Ris DC - 2275 L Street, NW, Washington, DC 20037 (T: 202.730.2500)

The Source by Wolfgang Puck - 575 Pennsylvania Avenue, NW, Washington, DC 20001 (T: 202.637.6100)

AWARD-WINNING FINE DINING

Adour by Alain Ducasse in the St. Regis Hotel - 923 16th St NW, Washington, DC 20006 (T: 202.509.8000)

CityZen in the Mandarin Hotel - 1330 Maryland Avenue, SW, Washington, DC 20024 (T: 202.787.6006)

Plume in The Jefferson Hotel - 1200 16th Street, NW, Washington, DC 20036 (T: 202.448.2322)





112th Congress

UNITED STATES HOUSE OF REPRESENTATIVES

Room numbers with three digits are in the Cannon HOB, four digits beginning with 1 are in the Longworth HOB, four digits beginning with 2 are in the Rayburn HOB.

Incoming Calls: Calls from the public may be made by dialing 202-22 plus the five-digit number listed in this directory.

Republicans in roman; Democrats in *italic*; Resident Commissioner and Delegates in **boldface**. Members who have died or resigned appear in bold brackets [].

Representative	District	State	Phone	Room
Ackerman, Gary L.	5th	NY	52601	2111
Adams, Sandy	24th	FL	52706	216
Aderholt, Robert B.	4th	AL	54876	2264
Akin, W. Todd	2d	MO	52561	117
Alexander, Rodney	5th	LA	58490	316
Altmire, Jason	4th	PA	52565	332
Amash, Justin	3d	MI	53831	114
Andrews, Robert E.	1st	NJ	56501	2265
Austria, Steve	7th	ОН	54324	439
Baca, Joe	43d	CA	56161	2366
Bachmann, Michele	6th	MN	52331	103
Bachus, Spencer	6th	AL	54921	2246
Baldwin, Tammy	2d	WI	52906	2446
Barletta, Lou	11th	PA	56511	510
Barrow, John	12th	GA	52823	2202
Bartlett, Roscoe G.	6th	MD	52721	2412
Barton, Joe	6th	TX	52002	2109
Bass, Charles F.	2d	NH	55206	2350
Bass, Karen	33d	CA	57084	408
Becerra, Xavier	31st	CA	56235	1226
Benishek, Dan	1st	MI	54735	514

112th Congress - US House of Representatives

9

Representative	District	State	Phone	Room
Berg, Rick	At Large	ND	52611	323
Berkley, Shelley	1st	NV	55965	405
Berman, Howard L.	28th	CA	54695	2221
Biggert, Judy	13th	IL	53515	2113
Bilbray, Brian P.	50th	CA	50508	2410
Bilirakis, Gus M.	9th	FL	55755	407
Bishop, Rob	1st	UT	50453	123
Bishop, Sanford D., Jr.	2d	GA	53631	2429
Bishop, Timothy H.	1st	NY	53826	306
Black, Diane	6th	TN	54231	1531
Blackburn, Marsha	7th	TN	52811	217
Blumenauer, Earl	3d	OR	54811	1502
Boehner, John A.	8th	OH	56205	1011
Bonner, Jo	1st	AL	54931	2236
Bono Mack, Mary	45th	CA	55330	104
Bordallo, Madeleine Z. (Delegate)		$\mathbf{G}\mathbf{U}$	51188	2441
Boren, Dan	2d	OK	52701	2447
Boswell, Leonard L.	3d	IA	53806	1026
Boustany, Charles W., Jr.	7th	LA	52031	1431
Brady, Kevin	8th	TX	54901	301
Brady, Robert A.	1st	PA	54731	102
Braley, Bruce L.	1st	IA	52911	1727
Brooks, Mo	5th	AL	54801	1641
Broun, Paul C.	10th	GA	54101	325
Brown, Corrine	3d	FL	50123	2336
Buchanan, Vern	13th	FL	55015	221
Bucshon, Larry	8th	IN	54636	1123
Buerkle, Ann Marie	25th	NY	53701	1630
Burgess, Michael C.	26th	TX	57772	2241
Burton, Dan	5th	IN	52276	2308
Butterfield, G. K.	1st	NC	53101	2305
Calvert, Ken	44th	CA	51986	2269
Camp, Dave	4th	MI	53561	341
Campbell, John	48th	CA	55611	1507
Canseco, Francisco "Quico"	23d	TX	54511	1339





2011 wpo washington seminar

112th Congress - US House of Representatives

Representative	District	State	Phone	Room
Cantor, Eric	7th	VA	52815	303
Capito, Shelley Moore	2d	WV	52711	2443
Capps, Lois	23d	CA	53601	2231
Capuano, Michael E.	8th	MA	55111	1414
Cardoza, Dennis A.	18th	CA	56131	2437
Carnahan, Russ	3d	MO	52671	1710
Carney, John C., Jr.	At Large	DE	54165	1429
Carson, André	7th	IN	54011	425
Carter, John R.	31st	TX	53864	409
Cassidy, Bill	6th	LA	53901	1535
Castor, Kathy	11th	FL	53376	137
Chabot, Steve	1st	OH	52216	2351
Chaffetz, Jason	3d	UT	57751	1032
Chandler, Ben	6th	KY	54706	1504
Christensen, Donna M. (Delegate)		VI	51790	1510
Chu, Judy	32d	CA	55464	1520
Cicilline, David N.	1st	RI	54911	128
Clarke, Hansen	13th	MI	52261	1319
Clarke, Yvette D.	11th	NY	56231	1029
Clay, Wm. Lacy	1st	MO	52406	2418
Cleaver, Emanuel	5th	MO	54535	1433
Clyburn, James E.	6th	SC	53315	2135
Coble, Howard	6th	NC	53065	2188
Coffman, Mike	6th	CO	57882	1222
Cohen, Steve	9th	TN	53265	1005
Cole, Tom	4th	OK	56165	2458
Conaway, K. Michael	11th	TX	53605	2430
Connolly, Gerald E.	11th	VA	51492	424
Conyers, John, Jr.	14th	MI	55126	2426
Cooper, Jim	5th	TN	54311	1536
Costa, Jim	20th	CA	53341	1314
Costello, Jerry F.	12th	IL	55661	2408
Courtney, Joe	2d	CT	52076	215
Cravaack, Chip	8th	MN	56211	508
Crawford, Eric A. "Rick"	1st	AR	54076	1408

Representative	District	State	Phone	Room
Crenshaw, Ander	4th	FL	52501	440
Critz, Mark S.	12th	PA	52065	1022
Crowley, Joseph	7th	NY	53965	2404
Cuellar, Henry	28th	TX	51640	2463
Culberson, John Abney	7th	TX	52571	2352
Cummings, Elijah E.	7th	MD	54741	2235
Davis, Danny K.	7th	IL	55006	2159
Davis, Geoff	4th	KY	53465	1119
Davis, Susan A.	53d	CA	52040	1526
DeFazio, Peter A.	4th	OR	56416	2134
DeGette, Diana	1st	CO	54431	2335
DeLauro, Rosa L.	3d	CT	53661	2413
Denham, Jeff	19th	CA	54540	1605
Dent, Charles W.	15th	PA	56411	1009
DesJarlais, Scott	4th	TN	56831	413
Deutch, Theodore E.	19th	FL	53001	1024
Diaz-Balart, Mario	21st	FL	54211	436
Dicks, Norman D.	6th	WA	55916	2467
Dingell, John D.	15th	MI	54071	2328
Doggett, Lloyd	25th	TX	54865	201
Dold, Robert J.	10th	IL	54835	212
Donnelly, Joe	2d	IN	53915	1530
Doyle, Michael F.	14th	PA	52135	401
Dreier, David	26th	CA	52305	233
Duffy, Sean P.	7th	WI	53365	1208
Duncan, Jeff	3d	SC	55301	116
Duncan, John J., Jr.	2d	TN	55435	2207
Edwards, Donna F.	4th	MD	58699	318
Ellison, Keith	5th	MN	54755	1027
Ellmers, Renee L.	2d	NC	54531	1533
Emerson, Jo Ann	8th	MO	54404	2230
Engel, Eliot L.	17th	NY	52464	2161
Eshoo, Anna G.	14th	CA	58104	205
Faleomavaega, Eni F. H. (Delegate)		AS	58577	2422
Farenthold, Blake	27th	TX	57742	2110





2 2011 wpo washington seminar 2011 wpo washington seminar

112th Congress - US House of Representatives

Representative	District	State	Phone	Room
Farr, Sam	17th	CA	52861	1126
Fattah, Chaka	2d	PA	54001	2301
Filner, Bob	51st	CA	58045	2428
Fincher, Stephen Lee	8th	TN	54714	1118
Fitzpatrick, Michael G.	8th	PA	54276	1224
Flake, Jeff	6th	AZ	52635	240
Fleischmann, Charles J. "Chuck"	3d	TN	53271	511
Fleming, John	4th	LA	52777	416
Flores, Bill	17th	TX	56105	1505
Forbes, J. Randy	4th	VA	56365	2438
Fortenberry, Jeff	1st	NE	54806	1514
Foxx, Virginia	5th	NC	52071	1230
Frank, Barney	4th	MA	55931	2252
Franks, Trent	2d	AZ	54576	2435
Frelinghuysen, Rodney P.	11th	NJ	55034	2369
Fudge, Marcia L.	11th	OH	57032	1019
Gallegly, Elton	24th	CA	55811	2309
Garamendi, John	10th	CA	51880	228
Gardner, Cory	4th	CO	54676	213
Garrett, Scott	5th	NJ	54465	2244
Gerlach, Jim	6th	PA	54315	2442
Gibbs, Bob	18th	OH	56265	329
Gibson, Christopher P.	20th	NY	55614	502
Giffords, Gabrielle	8th	AZ	52542	1030
Gingrey, Phil	11th	GA	52931	442
Gohmert, Louie	1st	TX	53035	2440
Gonzalez, Charles A.	20th	TX	53236	1436
Goodlatte, Bob	6th	VA	55431	2240
Gosar, Paul A.	1st	AZ	52315	504
Gowdy, Trey	4th	SC	56030	1237
Granger, Kay	12th	TX	55071	320
Graves, Sam	6th	MO	57041	1415
Graves, Tom	9th	GA	55211	1113
Green, Al	9th	TX	57508	2201
Green, Gene	29th	TX	51688	2470

Representative	District	State	Phone	Room
Griffin, Tim	2d	AR	52506	1232
Griffith, H. Morgan	9th	VA	53861	1108
Grijalva, Raúl M.	7th	AZ	52435	1511
Grimm, Michael G.	13th	NY	53371	512
Guinta, Frank C.	1st	NH	55456	1223
Guthrie, Brett	2d	KY	53501	308
Gutierrez, Luis V.	4th	IL	58203	2266
Hall, Ralph M.	4th	TX	56673	2405
Hanabusa, Colleen W.	1st	HI	52726	238
Hanna, Richard L.	24th	NY	53665	319
[Harman, Jane]	36th	CA	58220	2400
Harper, Gregg	3d	MS	55031	307
Harris, Andy	1st	MD	55311	506
Hartzler, Vicky	4th	MO	52876	1023
Hastings, Alcee L.	23d	FL	51313	2353
Hastings, Doc	4th	WA	55816	1203
Hayworth, Nan A. S.	19th	NY	55441	1440
Heck, Joseph J.	3d	NV	53252	132
Heinrich, Martin	1st	NM	56316	336
Heller, Dean	2d	NV	56155	125
Hensarling, Jeb	5th	TX	53484	129
Herger, Wally	2d	CA	53076	242
Herrera Beutler, Jaime	3d	WA	53536	1130
Higgins, Brian	27th	NY	53306	2459
Himes, James A.	4th	CT	55541	119
Hinchey, Maurice D.	22d	NY	56335	2431
Hinojosa, Rubén	15th	TX	52531	2262
Hirono, Mazie K.	2d	HI	54906	1410
Holden, Tim	17th	PA	55546	2417
Holt, Rush D.	12th	NJ	55801	1214
Honda, Michael M.	15th	CA	52631	1713
Hoyer, Steny H.	5th	MD	54131	1705
Huelskamp, Tim	1st	KS	52715	126
Huizenga, Bill	2d	MI	54401	1217
Hultgren, Randy	14th	IL	52976	427





4 2011 wpo washington seminar 2011 wpo washington seminar

112th Congress - US House of Representatives

Representative	District	State	Phone	Room
Hunter, Duncan	52d	CA	55672	223
Hurt, Robert	5th	VA	54711	1516
Inslee, Jay	1st	WA	56311	2329
Israel, Steve	2d	NY	53335	2457
Issa, Darrell E.	49th	CA	53906	2347
Jackson, Jesse L., Jr.	2d	IL	50773	2419
Jackson Lee, Sheila	18th	TX	53816	2160
Jenkins, Lynn	2d	KS	56601	1122
Johnson, Bill	6th	OH	55705	317
Johnson, Eddie Bernice	30th	TX	58885	2468
Johnson, Henry C. "Hank", Jr.	4th	GA	51605	1427
Johnson, Sam	3d	TX	54201	1211
Johnson, Timothy V.	15th	IL	52371	1207
Jones, Walter B.	3d	NC	53415	2333
Jordan, Jim	4th	OH	52676	1524
Kaptur, Marcy	9th	ОН	54146	2186
Keating, William R.	10th	MA	53111	315
Kelly, Mike	3d	PA	55406	515
Kildee, Dale E.	5th	MI	53611	2107
Kind, Ron	3d	WI	55506	1406
King, Peter T.	3d	NY	57896	339
King, Steve	5th	IA	54426	1131
Kingston, Jack	1st	GA	55831	2372
Kinzinger, Adam	11th	IL	53635	1218
Kissell, Larry	8th	NC	53715	1632
Kline, John	2d	MN	52271	2439
Kucinich, Dennis J.	10th	OH	55871	2445
Labrador, Raúl R.	1st	ID	56611	1523
Lamborn, Doug	5th	CO	54422	437
Lance, Leonard	7th	NJ	55361	426
Landry, Jeffrey M.	3d	LA	54031	206
Langevin, James R.	2d	RI	52735	109
Lankford, James	5th	OK	52132	509
Larsen, Rick	2d	WA	52605	108
Larson, John B.	1st	CT	52265	1501

Representative	District	State	Phone	Room
Latham, Tom	4th	IA	55476	2217
LaTourette, Steven C.	14th	OH	55731	2371
Latta, Robert E.	5th	OH	56405	1323
Lee, Barbara	9th	CA	52661	2267
[Lee, Christopher John]	26th	NY	55265	1711
Levin, Sander M.	12th	MI	54961	1236
Lewis, Jerry	41st	CA	55861	2112
Lewis, John	5th	GA	53801	343
Lipinski, Daniel	3d	IL	55701	1717
LoBiondo, Frank A.	2d	NJ	56572	2427
Loebsack, David	2d	IA	56576	1527
Lofgren, Zoe	16th	CA	53072	1401
Long, Billy	7th	MO	56536	1541
Lowey, Nita M.	18th	NY	56506	2365
Lucas, Frank D.	3d	OK	55565	2311
Luetkemeyer, Blaine	9th	MO	52956	1740
Luján, Ben Ray	3d	NM	56190	330
Lummis, Cynthia M.	At Large	WY	52311	113
Lungren, Daniel E.	3d	CA	55716	2313
Lynch, Stephen F.	9th	MA	58273	2348
Mack, Connie	14th	FL	52536	115
Maloney, Carolyn B.	14th	NY	57944	2332
Manzullo, Donald A.	16th	IL	55676	2228
Marchant, Kenny	24th	TX	56605	1110
Marino, Tom	10th	PA	53731	410
Markey, Edward J.	7th	MA	52836	2108
Matheson, Jim	2d	UT	53011	2434
Matsui, Doris O.	5th	CA	57163	222
McCarthy, Carolyn	4th	NY	55516	2346
McCarthy, Kevin	22d	CA	52915	326
McCaul, Michael T.	10th	TX	52401	131
McClintock, Tom	4th	CA	52511	428
McCollum, Betty	4th	MN	56631	1714
McCotter, Thaddeus G.	11th	MI	58171	2243
McDermott, Jim	7th	WA	53106	1035





6 2011 WPO WASHINGTON SEMINAR 17

112th Congress - US House of Representatives

Representative	District	State	Phone	Room
McGovern, James P.	3d	MA	56101	438
McHenry, Patrick T.	10th	NC	52576	224
McIntyre, Mike	7th	NC	52731	2133
McKeon, Howard P. "Buck"	25th	CA	51956	2184
McKinley, David B.	1st	WV	54172	313
McMorris Rodgers, Cathy	5th	WA	52006	2421
McNerney, Jerry	11th	CA	51947	1210
Meehan, Patrick	7th	PA	52011	513
Meeks, Gregory W.	6th	NY	53461	2234
Mica, John L.	7th	FL	54035	2187
Michaud, Michael H.	2d	ME	56306	1724
Miller, Brad	13th	NC	53032	1127
Miller, Candice S.	10th	MI	52106	1034
Miller, Gary G.	42d	CA	53201	2349
Miller, George	7th	CA	52095	2205
Miller, Jeff	1st	FL	54136	2416
Moore, Gwen	4th	WI	54572	2245
Moran, James P.	8th	VA	54376	2239
Mulvaney, Mick	5th	SC	55501	1004
Murphy, Christopher S.	5th	CT	54476	412
Murphy, Tim	18th	PA	52301	322
Myrick, Sue Wilkins	9th	NC	51976	230
Nadler, Jerrold	8th	NY	55635	2334
Napolitano, Grace F.	38th	CA	55256	1610
Neal, Richard E.	2d	MA	55601	2208
Neugebauer, Randy	19th	TX	54005	1424
Noem, Kristi L.	At Large	SD	52801	226
Norton, Eleanor Holmes (Delegate)		DC	58050	2136
Nugent, Richard B.	5th	FL	51002	1517
Nunes, Devin	21st	CA	52523	1013
Nunnelee, Alan	1st	MS	54306	1432
Olson, Pete	22d	TX	55951	312
Olver, John W.	1st	MA	55335	1111
Owens, William L.	23d	NY	54611	431
Palazzo, Steven M.	4th	MS	55772	331

<u>Representative</u>	District	<u>State</u>	Phone	<u>Room</u>
Pallone, Frank, Jr.	6th	NJ	54671	237
Pascrell, Bill, Jr.	8th	NJ	55751	2370
Pastor, Ed	4th	AZ	54065	2465
Paul, Ron	14th	TX	52831	203
Paulsen, Erik	3d	MN	52871	127
Payne, Donald M.	10th	NJ	53436	2310
Pearce, Stevan	2d	NM	52365	2432
Pelosi, Nancy	8th	CA	54965	235
Pence, Mike	6th	IN	53021	100
Perlmutter, Ed	7th	CO	52645	1221
Peters, Gary C.	9th	MI	55802	1609
Peterson, Collin C.	7th	MN	52165	2211
Petri, Thomas E.	6th	WI	52476	2462
Pierluisi, Pedro R. (Resident Commissione	r)	PR	52615	1213
Pingree, Chellie	1st	ME	56116	1318
Pitts, Joseph R.	16th	PA	52411	420
Platts, Todd Russell	19th	PA	55836	2455
Poe, Ted	2d	TX	56565	430
Polis, Jared	2d	CO	52161	501
Pompeo, Mike	4th	KS	56216	107
Posey, Bill	15th	FL	53671	120
Price, David E.	4th	NC	51784	2162
Price, Tom	6th	GA	54501	403
Quayle, Benjamin	3d	AZ	53361	1419
Quigley, Mike	5th	IL	54061	1124
Rahall, Nick J., II	3d	WV	53452	2307
Rangel, Charles B.	15th	NY	54365	2354
Reed, Tom	29th	NY	53161	1037
Rehberg, Denny	At Large	MT	53211	2448
Reichert, David G.	8th	WA	57761	1730
Renacci, James B.	16th	OH	53876	130
Reyes, Silvestre	16th	TX	54831	2210
Ribble, Reid J.	8th	WI	55665	1513
Richardson, Laura	37th	CA	57924	1330
Richmond, Cedric L.	2d	LA	56636	415





2011 WPO WASHINGTON SEMINAR

112th Congress - US House of Representatives

Representative	District	State	Phone	Room
Rigell, E. Scott	2d	VA	54215	327
Rivera, David	25th	FL	52778	417
Roby, Martha	2d	AL	52901	414
Roe, David P.	1st	TN	56356	419
Rogers, Harold	5th	KY	54601	2406
Rogers, Mike	3d	AL	53261	324
Rogers, Mike	8th	MI	54872	133
Rohrabacher, Dana	46th	CA	52415	2300
Rokita, Todd	4th	IN	55037	236
Rooney, Thomas J.	16th	FL	55792	1529
Roskam, Peter J.	6th	IL	54561	227
Ros-Lehtinen, Ileana	18th	FL	53931	2206
Ross, Dennis A.	12th	FL	51252	404
Ross, Mike	4th	AR	53772	2436
Rothman, Steven R.	9th	NJ	55061	2303
Roybal-Allard, Lucille	34th	CA	51766	2330
Royce, Edward R.	40th	CA	54111	2185
Runyan, Jon	3d	NJ	54765	1239
Ruppersberger, C. A. Dutch	2d	MD	53061	2453
Rush, Bobby L.	1st	IL	54372	2268
Ryan, Paul	1st	WI	53031	1233
Ryan, Tim	17th	OH	55261	1421
Sablan, Gregorio Kilili Camacho (Delegate))	MP	52646	423
Sánchez, Linda T.	39th	CA	56676	2423
Sanchez, Loretta	47th	CA	52965	1114
Sarbanes, John P.	3d	MD	54016	2444
Scalise, Steve	1st	LA	53015	429
Schakowsky, Janice D.	9th	IL	52111	2367
Schiff, Adam B.	29th	CA	54176	2411
Schilling, Robert T.	17th	IL	55905	507
Schmidt, Jean	2d	OH	53164	2464
Schock, Aaron	18th	IL	56201	328
Schrader, Kurt	5th	OR	55711	314
Schwartz, Allyson Y.	13th	PA	56111	1227

Representative	District	State	Phone	Room
Schweikert, David	5th	AZ	52190	1205
Scott, Austin	8th	GA	56531	516
Scott, David	13th	GA	52939	225
Scott, Robert C. "Bobby"	3d	VA	58351	1201
Scott, Tim	1st	SC	53176	1117
Sensenbrenner, F. James, Jr.	5th	WI	55101	2449
Serrano, José E.	16th	NY	54361	2227
Sessions, Pete	32d	TX	52231	2233
Sewell, Terri A.	7th	AL	52665	1133
Sherman, Brad	27th	CA	55911	2242
Shimkus, John	19th	IL	55271	2452
Shuler, Heath	11 t h	NC	56401	229
Shuster, Bill	9th	PA	52431	204
Simpson, Michael K.	2d	ID	55531	2312
Sires, Albio	13th	NJ	57919	2342
Slaughter, Louise McIntosh	28th	NY	53615	2469
Smith, Adam	9th	WA	58901	2402
Smith, Adrian	3d	NE	56435	503
Smith, Christopher H.	4th	NJ	53765	2373
Smith, Lamar	21st	TX	54236	2409
Southerland, Steve, II	2d	FL	55235	1229
Speier, Jackie	12th	CA	53531	211
Stark, Fortney Pete	13th	CA	55065	239
Stearns, Cliff	6th	FL	55744	2306
Stivers, Steve	15th	OH	52015	1007
Stutzman, Marlin A.	3d	IN	54436	1728
Sullivan, John	1st	OK	52211	434
Sutton, Betty	13th	OH	53401	1519
Terry, Lee	2d	NE	54155	2331
Thompson, Bennie G.	2d	MS	55876	2466
Thompson, Glenn	5th	PA	55121	124
Thompson, Mike	1st	CA	53311	231
Thornberry, Mac	13th	TX	53706	2209
Tiberi, Patrick J.	12th	OH	55355	106
Tierney, John F.	6th	MA	58020	2238





112th Congress - US House of Representatives

Representative	<u>District</u>	State	Phone	Room
Tipton, Scott R.	3d	CO	54761	218
Tonko, Paul	21st	NY	55076	422
Towns, Edolphus	10th	NY	55936	2232
Tsongas, Niki	5th	MA	53411	1607
Turner, Michael R.	3d	OH	56465	2454
Upton, Fred	6th	MI	53761	2183
Van Hollen, Chris	8th	MD	55341	1707
Velázquez, Nydia M.	12th	NY	52361	2302
Visclosky, Peter J.	1st	IN	52461	2256
Walberg, Tim	7th	MI	56276	418
Walden, Greg	2d	OR	56730	2182
Walsh, Joe	8th	IL	53711	432
Walz, Timothy J.	1st	MN	52472	1722
Wasserman Schultz, Debbie	20th	FL	57931	118
Waters, Maxine	35th	CA	52201	2344
Watt, Melvin L.	12th	NC	51510	2304
Waxman, Henry A.	30th	CA	53976	2204
Webster, Daniel	8th	FL	52176	1039
Weiner, Anthony D.	9th	NY	56616	2104
Welch, Peter	At Large	VT	54115	1404
West, Allen B.	22d	FL	53026	1708
Westmoreland, Lynn A.	3d	GA	55901	2433
Whitfield, Ed	1st	KY	53115	2368
Wilson, Frederica S.	17th	FL	54506	208
Wilson, Joe	2d	SC	52452	2229
Wittman, Robert J.	1st	VA	54261	1317
Wolf, Frank R.	10th	VA	55136	241
Womack, Steve	3d	AR	54301	1508
Woodall, Rob	7th	GA	54272	1725
Woolsey, Lynn C.	6th	CA	55161	2263
Wu, David	1st	OR	50855	2338
Yarmuth, John A.	3d	KY	55401	435
Yoder, Kevin	3d	KS	52865	214
Young, C. W. Bill	10th	FL	55961	2407
Young, Don	At Large	AK	55765	2314
Young, Todd C.	9th	IN	55315	1721

112th Congress - US Senate

UNITED STATES SENATE

Democrats in roman; Republicans in italic; Independents in ALL CAPS

Room numbers beginning with SD are in the Dirksen Building, SH are in the Hart Building and SR are in the Russell Building.

Incoming calls: Calls from the public may be made by dialing 202-22 plus the five-digit number listed in this directory.

Senator	Suite	Phone
Vice President Biden, Joseph R., Jr.	N/A	4-2424
Akaka, Daniel K. (HI)	SH-141	4-6361
Alexander, Lamar (R-TN)	SD-455	4-4944
Ayotte, Kelly (R-NH)	SR-188	4-3324
Barrasso, John (R-WY)	SD-307	4-6441
Baucus, Max (D-MT)	SH-511	4-2651
Begich, Mark (D-AK)	SR-111	4-3004
Bennet, Michael F. (D-CO)	SR-458	4-5852
Bingaman, Jeff (D-NM)	SH-703	4-5521
Blumenthal, Richard (D-CT)	SD-G55	4-2823
Blunt, Roy (R-MO)	SD-B40C	4-5721
Boozman, John (R-AR)	SR-C1	4-4843
Boxer, Barbara (D-CA)	SH-112	4-3553
Brown, Scott P. (R-MA)	SR-317	4-4543
Brown, Sherrod (D-OH)	SH-713	4-2315
Burr, Richard (R-NC)	SR-217	4-3154
Cantwell, Maria (D-WA)	SD-511	4-3441
Cardin, Benjamin L. (D-MD)	SH-509	4-4524
Carper, Thomas R. (D-DE)	SH-513	4-2441
Casey, Jr., Robert P. (D-PA)	SR-393	4-6324
Chambliss, Saxby (R-GA)	SR-416	4-3521
Coats, Daniel (R-IN)	SD-B40E	4-5623





112th Congress - US Senate

Senator	Suite	Phone
Coburn, Tom (R-OK)	SR-172	4-5754
Cochran, Thad (R-MS)	SD-113	4-5054
Collins, Susan M. (R-ME)	SD-413	4-2523
Conrad, Kent (D-ND)	SH-530	4-2043
Coons, Christopher A. (D-DE)	SR-383	4-5042
Corker, Bob (R-TN)	SD-185	4-3344
Cornyn, John (R-TX)	SH-517	4-2934
Crapo, Mike (R-ID)	SD-239	4-6142
DeMint, Jim (R-SC)	SR-167	4-6121
Durbin, Richard J. (D-IL)	SH-711	4-2152
Ensign, John (R-NV)	SR-119	4-6244
Enzi, Michael B. (R-WY)	SR-379A	4-3424
Feinstein, Dianne (D-CA)	SH-331	4-3841
Franken, Al (D-MN)	SH-309	4-5641
Gillibrand, Kirsten E. (D-NY)	SR-478	4-4451
Graham R., Lindsey (R-SC)	SR-290	4-5972
Grassley, Chuck (R-IA)	SH-135	4-3744
Hagan Kay R. (D-NC)	SD-521	4-6342
Harkin, Tom (D-IA)	SH-731	4-3254
Hatch, Orrin G. (R-UT)	SH-104	4-5251
Hoeven, John (R-ND)	SD-G11	4-2551
Hutchinson, Kay Bailey (R-TX)	SR-284	4-5922
Inhofe, James M. (R-OK)	SR-205	4-4721
Inouye, Daniel K. (D-HI)	SH-722	4-3934
Isakson, Johnny (R-GA)	SR-131	4-3643
Johanns, Mike (R-NE)	SR-404	4-4224
Johnson, Ron (R-WI)	SR-C2	4-5323
Johnson, Tim (D-SD)	SH-136	4-5842
Keryy, John F. (D-MA)	SR-218	4-2742
Kirk, Mark (R-IL)	SR-387	4-2854
Klobuchar, Amy (D-MN)	SH-302	4-3244
Kohl, Herb (D-WI)	SH-330	4-5653

112th Congress - US Senate

Senator	Suite	Phone
Kyl, Jon (R-AZ)	SH-730	4-4521
Landrieu, Mary L. (D-LA)	SD-431	4-5824
Lautenberg, Frank R. (D-NJ)	SH-324	4-3224
Leahy, Patrick J. (D-VT)	SR-433	4-4242
Lee, Mike (R-UT)	SH-825	4-5444
Levin, Carl (D-MI)	SR-269	4-6221
LIEBERMAN, JOSEPH I. (ID-CT)	SH-706	4-4041
Lugar, Richard G. (R-IN)	SH-306	4-4814
Manchin, III Joe (D-WV)	SH-311	4-3954
McCain, John (R-AZ)	SR-241	4-2235
McCaskill, Claire (D-MO)	SH-506	4-6154
McConnell, Mitch (R-KY)	SR-361A	4-2541
Menendez, Robert (D-NJ)	SH-528	4-4744
Merkley Jeff (D-OR)	SH-313	4-3753
Mikulski, Barbara A. (D-MD)	SH-503	4-4654
Moran, Jerry (R-KS)	SR-C4	4-6521
Murkowski, Lisa (R-AK)	SH-709	4-6665
Murray, Patty (D-WA)	SR-448	4-2621
Nelson, Ben (D-NE)	SH-720	4-6551
Nelson, Bill (D-FL)	SH-716	4-5274
Paul, Rand (R-KY)	SR-C5	4-4343
Portman, Rob (R-OH)	SD-B40D	4-3353
Pryor, Mark L. (D-AR)	SD-255	4-2353
Reed, Jack (D-RI)	SH-728	4-4642
Reid, Harry (D-NV)	SH-522	4-3542
Risch, James E. (R-ID)	SR-483	4-2752
Roberts, Pat (R-KS)	SH-109	4-4774
Rockefeller IV, John D. (D-WV)	SH-531	4-6472
Rubio, Marco (R-FL)	SD-B40A	4-3041
SANDERS, BERNARD (I-VT)	SD-332	4-5141
Schumer, Charles E. (D-NY)	SH-322	4-6542
Sessions, Jeff (R-AL)	SR-326	4-4124





4 2011 wpo washington seminar 2011 wpo washington seminar

112th Congress - US Senate

<u>Senator</u>	Suite	Phone
Shaheen, Jeanne (D-NH)	SH-520	4-2841
Shelby, Richard C. (R-AL)	SR-304	4-5744
Snowe, Olympia J. (R-ME)	SR-154	4-5344
Stabenow, Debbie (D-MI)	SH-133	4-4822
Tester, Jon (D-MT)	SH-724	4-2644
Thune, John (R-SD)	SR-493	4-2321
Toomey, Patrick J. (R-PA)	SD-B40B	4-4254
Udall, Mark (D-CO)	SH-328	4-5941
Udall, Tom (D-NM)	SH-110	4-6621
Vitter David (R-LA)	SH-516	4-4623
Warner, Mark R. (D-VA)	SR-459A	4-2023
Webb, Jim (D-VA)	SR-248	4-4024
Whitehouse, Sheldon (D-RI)	SH-717	4-2921
Wicker, Roger F. (R-MS)	SD-555	4-6253
Wyden, Ron (D-OR)	SD-223	4-5244

Resources

JIM ANGLE

Jim Angle is FOX News Channel's chief Washington correspondent and also serves as a substitute anchor for "Special Report with Bret Baier." Named to this position in 2005, he reports on overall political news from Washington, DC, as well as broader issues, including social security and tax reform. He joined FNC in 1996.



Previously, Angle served as FNC's senior White House correspondent. In this capacity, he was responsible for reporting on presidential activities nationally and internationally.

Prior to joining FOX News, he was a correspondent at CNN, covering politics and the economy. Previously, Angle served as a correspondent at ABC News, reporting on economic policy and contributing to "World News Tonight," "Nightline" and "Good Morning America."

Before joining ABC News, Angle worked in public radio for 18 years. From 1990-1993, he anchored the popular national program "Marketplace," a daily half-hour program on money and business on NPR. Before that, he spent seven years as National Public Radio's senior White House correspondent, covering both the Reagan and Bush administrations. Renowned columnist Nat Hentoff praised Angle as "One of the most fair, incisive and informed investigative reporters on the Washington scene."

Angle has received numerous awards and honors for his reporting. He has been twice honored with the Merriman Smith Memorial Award, awarded by the White House Correspondents' Association, for outstanding presidential news coverage under deadline pressure in the category for broadcast journalism, in 2001 and 2003. He also received the "Excellence in Financial Journalism Award" twice for his reporting on economic issues on "Nightline" in 1994 and 1995.





2011 wpo washington seminar 2011 wpo washington seminar

Resources

THE HONORABLE JAMES R. CLAPPER, JR.

The Honorable James R. Clapper, Jr. was sworn in as the fourth Director of National Intelligence (DNI) on August 9, 2010. As DNI, Mr. Clapper oversees the United States Intelligence Community and serves as the principal intelligence advisor to the President.



Mr. Clapper retired in 1995 after a distinguished career in the Armed Forces. His career began as a rifleman in the U.S. Marine Corps Reserve and culminated as a lieutenant general in the U.S. Air Force and Director of the Defense Intelligence Agency. His intelligence-related positions over his 32 years in uniform included Assistant Chief of Staff for Intelligence during Operations Desert Shield/Desert Storm and Director of Intelligence for three war-fighting commands — U.S. Forces Korea; Pacific; and Strategic Air. He also served two combat tours during the Southeast Asia conflict and flew 73 combat support missions over Laos and Cambodia.

Directly following his retirement, Mr. Clapper worked in industry for six years as an executive in three successive companies with his business focus being the Intelligence Community. Mr. Clapper also served as a consultant and advisor to Congress and to the Departments of Defense and Energy and as a member of a wide variety of government panels, boards, commissions and advisory groups. Mr. Clapper returned to the government in September 2001 as the first civilian director of the National Imagery and Mapping Agency. He served as Director for five years transforming it into the National Geospatial-Intelligence Agency as it is today. Prior to becoming the Director of National Intelligence, Mr. Clapper served for over three years in two Administrations as the Under Secretary of Defense for Intelligence.

Mr. Clapper earned a bachelor's degree in government and politics from the University of Maryland, a master's degree in political science from St. Mary's University, San Antonio, Texas and an honorary doctorate in strategic intelligence from the then Joint Military Intelligence College. He is the recipient of numerous Distiniguished Service Medals as well as a host of awards and decorations in the areas of national intelligence, defense and military and civilian service.

WPO



Resources

THE HONORABLE JAMES E. CLYBURN

President Barack Obama has said he is, "One of a handful of people who, when they speak, the entire Congress listens." As Assistant Democratic Leader in the 112th Congress, the number three Democrat in the House, James E. Clyburn is the leadership liaison to the Appropriations Committee and one of the Democratic



Caucus' primary liaisons to the White House. Working with the internal caucuses, he plays a prominent role in messaging and outreach.

His humble beginnings in Sumter South Carolina, as the eldest son of an activist fundamentalist minister and an independent civic-minded beautician, grounded him securely in family, faith and public service. He was elected president of his NAACP youth chapter when he was 12-years old, helped organize many civil rights marches and demonstrations as a student leader at South Carolina State College, and even met his wife, Emily, in jail during one of his incarcerations.

When Clyburn came to Congress in 1993, he was elected co-President of his Freshman class and quickly rose through leadership ranks. He was elected Chairman of the Congressional Black Caucus in 1999, and his reputation as a leader and consensus-builder helped him win a difficult three-way race for House Democratic Caucus Vice Chair in 2002. Three years later, he was unanimously elected Chair of the Democratic Caucus. When Democrats regained the House majority in 2006, Congressman Clyburn was elevated by his colleagues to House Majority Whip.

As a national leader he has worked to respond to the needs of America's diverse communities. He championed rural communities supporting regional water projects, community health centers and broadband connections. He has supported higher education by leading the charge for increased Pell grants, and has encouraged economic development by securing funding for Empowerment Zones and investing in green technology. Clyburn was instrumental in advancing into law measures to resolve historic discrimination issues, significantly reducing the statutory disparity in sentencing and compensating African and Native Americans.

Resources

SENATOR BOB CORKER

Bob Corker grew up in Chattanooga, Tennessee. He attended public schools, played sports and from an early age, learned to love and value hard work. He took his first job at age 13 picking up trash and spent his teenage years bagging ice, working at the Western Auto and putting in long hours as a construction laborer.



Bob graduated from the University of Tennessee in 1974 with a degree in Industrial Management, and after working four years as a construction superintendent, he started his own construction company with \$8,000. The company grew as it quickly gained a reputation for meeting deadlines on time and under budget and eventually expanded to operations in 18 states. Over time, Bob's business interests evolved to acquiring and developing commercial real estate. After traveling with his church on a mission trip to Haiti in his late twenties, Bob began to take a closer look at needs in his own community. He led the creation of Chattanooga Neighborhood Enterprise, a non-profit organization that today has helped more than 10,000 families secure decent, fit and affordable housing through low-interest loans.

In 1994, Bob was appointed Tennessee commissioner of Finance and Administration, where he served for two years in the highest appointed office in state government. As commissioner, he tightened the state's budget and helped move almost 40,000 Tennesseans off welfare and into jobs.

In 2001, Bob was elected mayor of Chattanooga. He transformed Chattanooga's waterfront — attracting \$2.1 billion of investment to revitalize the city, implemented merit bonus pay for teachers which dramatically raised student achievement in some of the city's most challenged schools, and worked with local law enforcement officials to cut violent crime in half.

On November 7, 2006, Bob Corker was elected to serve the people of Tennessee in the United States Senate. He is a member of the Banking, Housing, and Urban Affairs Committee, the Energy and Natural Resources Committee, the Foreign Relations Committee and ranking member of the Special Committee on Aging.

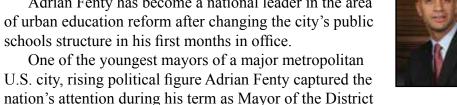




Resources

MAYOR ADRIAN FENTY

Adrian Fenty has become a national leader in the area of urban education reform after changing the city's public schools structure in his first months in office.





29

of Columbia. Celebrated for his leadership in urban education reform, the public school system in DC had been troubled for years with poor student test performance scores and graduation rates among the lowest in the nation. During his first months in office, he shocked the city — and the nation — by bringing the public school system under his administration's control. That bold move and the addition of Michelle Rhee as Chancellor of Schools have credited Fenty with putting the school system on the path to long-awaited improvements inside and outside the classroom. The results speak for themselves — student achievement at the secondary level rose 14 points in reading and 17 points in math since 2007 — gains that are unprecedented in DC history and unparalleled nationwide.

While focusing on improving schools, the Fenty Administration is also recognized for overhauling District agencies, ensuring more efficient and effective service delivery throughout city government. Government efficiency and accountability are among the key hallmarks of Fenty's work as Mayor. He added more police officers to patrol the streets; added thousands of affordable housing units; and improved the delivery of emergency medical services. As a result, homicides dropped to their lowest level since the 1960s. Fenty also championed development efforts across the city. Several schools, libraries, parks and recreation centers were renovated to offer state-of-the-art facilities for residents. Mayor Fenty again made history by signing the Religious Freedom and Civil Marriage Equality Act of 2009 to legalize same-sex marriage in the District of Columbia.

Fenty is a graduate of Oberlin College and earned a Juris Doctorate from Howard University Law School. He resides in DC with his wife, Michelle, and three children.

Resources

THE HONORABLE JOSE FERNANDEZ

Jose Fernandez serves as the Assistant Secretary of State for Economic, Energy and Business Affairs. He leads the Bureau that is responsible for overseeing work on international trade and investment policy; international finance, development, and debt policy; economic



sanctions and combating terrorist financing; international energy security policy; international telecommunications and transportation policies; and support for U.S. businesses and the private sector overseas. Nominated by President Obama in August 2009, Mr. Fernandez was sworn in as assistant secretary on December 1, 2009, coming to the State Department after having served as a partner in the New York office of Latham & Watkins and global chair of the firm's Latin America practice. For nearly three decades, his practice has focused on Latin America, Europe and Africa, advising clients on international mergers and acquisitions, financings, trade and other matters as the economies of these regions have evolved.

Mr. Fernandez was named one of the "World's Leading Lawyers" by Chambers Global for his M&A and corporate expertise, an "Expert" in *International Financial Law Review's* "Guide to the World's Leading Project Finance Lawyers", and one of the "World's Leading Privatization Lawyers" by Euromoney Publications. He is recognized as a leading Corporate Finance attorney in the Latin American market, a leading Latin America attorney in the Chambers U.S. 2008 legal guide, and was featured by *Hispanic Business Magazine* in its "100 Influentials List."

Prior to his State Department appointment, Fernandez served on the Board of Trustees of Dartmouth College and on the Boards of Accion International and the Council of the Americas. He has been chair both of the American Bar Association's Inter-American Law Committee and the Committee on Inter-American Affairs of the Association of the Bar of the City of New York.

Fernandez graduated *magna cum laude* with high honors from Dartmouth College earning a bachelor's degree in history, and earned a J.D. from the Columbia University School of Law.



DAVID S. FERRIERO

David S. Ferriero was confirmed as 10th Archivist of the United States on November 6, 2009. Previously, Mr. Ferriero served as the Andrew W. Mellon director of the New York Public Libraries (NYPL). He was part of the leadership team responsible for integrating the four



31

research libraries and 87 branch libraries into one seamless service for users, creating the largest public library system in the United States and one of the largest research libraries in the world. Mr. Ferriero was in charge of collection strategy; conservation; digital experience; reference and research services; and education, programming and exhibitions.

Among his responsibilities at the NYPL was the development of the library's digital strategy, which currently encompasses partnerships with Google and Microsoft, a website that reaches more than 25 million unique users annually, and a digital library of more than 750,000 images that may be accessed free of charge by any user around the world.

Before joining the NYPL in 2004, Mr. Ferriero served in top positions at two of the nation's major academic libraries, the Massachusetts Institute of Technology in Cambridge, MA, and Duke University in Durham, NC.

Mr. Ferriero earned bachelor's and master's degrees in English Literature from Northeastern University in Boston and a master's degree from the Simmons College of Library and Information Science, also in Boston. After serving in the Navy during the Vietnam War, he started in the humanities library at MIT, where he worked for 31 years, rising to associate director for public services and acting co-director of libraries.

In 1996, Mr. Ferriero moved to Duke University, where he served as University Librarian and Vice Provost for Library Affairs until 2004. At Duke, he raised more than \$50 million to expand and renovate the university's library and was responsible for instructional technology initiatives, including overseeing Duke's Center for Instructional Technology.





2011 wpo washington seminar 2011 wpo washington seminar

Resources

THE HONORABLE ROBERT M. GATES

Dr. Robert M. Gates was sworn in on December 18, 2006, as the 22nd Secretary of Defense. Dr. Gates is the only Secretary of Defense in U.S. history to be asked to remain in that office by a newly elected President. President Barack Obama is the eighth president Dr. Gates has served.



Before entering his present post, Dr. Gates was the president of Texas A&M University. Prior to that, he served as interim dean of the George Bush School of Government and Public Service at Texas A&M from 1999 to 2001

Secretary Gates joined the Central Intelligence Agency in 1966 and spent nearly 27 years as an intelligence professional. During that period, he spent nearly nine years at the National Security Council, The White House, serving four presidents of both political parties. Dr. Gates served as director of the CIA from 1991 until 1993. He is the only career officer in CIA's history to rise from entry-level employee to director. He served as CIA's deputy director from 1986 until 1989 and as assistant to the president and deputy national security adviser at the White House from 1989 to 1991 for President George H.W. Bush.

Secretary Gates has been awarded the National Security Medal, the Presidential Citizens Medal, the National Intelligence Distinguished Service Medal, and has three times received CIA's highest award, the Distinguished Intelligence Medal.

Until becoming Secretary of Defense, Dr. Gates served as chairman of the Independent Trustees of The Fidelity Funds, and on the board of directors of NACCO Industries, Inc., Brinker International and Parker Drilling Company, as well as numerous other boards and executives committees, including a term as president of the National Eagle Scout Association.

He received his bachelor's degree from the College of William and Mary, his master's from Indiana University, and his doctorate in Russian and Soviet History from Georgetown University. In 1967, he was commissioned a second lieutenant in the U.S. Air Force.

Resources

THE HONORABLE RICHARD HAASS

Dr. Richard Haass is president of the Council on Foreign Relations, a position he has held since July 2003. The Council on Foreign Relations is an independent, nonpartisan membership organization, think tank and publisher dedicated to being a resource for its members,



33

government officials, business executives, journalists, educators and students, civic and religious leaders, and other interested citizens in order to help them better understand the world and U.S. foreign policy choices.

Dr. Haass is the author or editor of eleven books on American foreign policy, including *War of Necessity, War of Choice: A Memoir of Two Iraq Wars.* He is also the author of *The Bureaucratic Entrepreneur: How to Be Effective in Any Unruly Organization.*

From January 2001 to June 2003, Dr. Haass was director of policy planning for the Department of State, where he was a principal adviser to Secretary of State Colin Powell. Confirmed by the U.S. Senate to hold the rank of ambassador, Dr. Haass also served as U.S. coordinator for policy toward the future of Afghanistan and U.S. envoy to the Northern Ireland peace process. For his efforts, he received the State Department's Distinguished Honor Award.

Dr. Haass has extensive additional government experience. He was special assistant to President George H. W. Bush and senior director for Near East and South Asian affairs on the staff of the National Security Council. In 1991, Dr. Haass was awarded the Presidential Citizens Medal for his contributions to the development and articulation of U.S. policy during Operations Desert Shield and Desert Storm. Previously, he served in the Departments of State (1981-85) and Defense (1979-80) and was a legislative aide in the U.S. Senate.

A Rhodes Scholar, he holds a BA from Oberlin College, master's and doctorate of Philosophy degrees from Oxford University. Dr. Haass was born in Brooklyn and currently lives in New York with his wife and two children.





2011 wpo washington seminar 2011 wpo washington seminar

Resources

KAREN IGNAGNI

As president and chief executive officer of America's Health Insurance Plans (AHIP), Karen Ignagni is the voice of health insurance plans, representing members that provide health care, long-term care, dental and disability benefits to more than 200 million Americans.



AHIP was formed in late 2003 as a result of a merger between the American Association of Health Plans (AAHP) and Health Insurance Association of America (HIAA). Ms. Ignagni led AAHP and since joining the organization in 1993, has won many accolades for her leadership.

Washingtonian magazine named her one of the Top Three "Top Guns" of all trade association heads. *George* magazine placed her 21st on a list of "the 50 Most Powerful People in Politics."

"In a city teeming with health care lobbyists, Ms. Ignagni is widely considered one of the most effective. She blends a detailed knowledge of health policy with an intuitive feel for politics," wrote *The New York Times* in 1999. *Fortune* described the political program Ms. Ignagni spearheaded at AAHP as "worthy of a presidential election bid."

Prior to joining AAHP in 1993, Ms. Ignagni directed the AFL-CIO's Department of Employee Benefits. In the 1980s, she was a professional staff member on the U.S. Senate Labor and Human Resources Committee, preceded by work at the Committee for National Health Insurance and the U.S. Department of Health and Human Services.

Ms. Ignagni has authored more than 90 articles on a wide range of health care policy issues, including pieces published in *The New York Times, USA Today,* the *New York Daily News, The Washington Times, Institutional Investor, New England Journal of Medicine, Health Affairs, Modern Healthcare* and *Physician's Weekly.*

Resources

THE HONORABLE ANTHONY WILDER MILLER

Anthony Wilder Miller was nominated by President Barack Obama on May 18, 2009, to be deputy secretary of Education, and he was confirmed by the Senate to hold that position on July 24, 2009. As deputy secretary, he serves as the chief operating officer of the Department.



35

Prior to joining the Department, Tony Miller had been an operating partner since 2007 with Silver Lake, a leading private investment firm with over \$15 billion in capital. From 2003 to 2006, Miller was executive vice president of operations with LRN Corporation, a market-leading provider of governance and compliance software, and legal research services. Prior to LRN, he worked for 10 years at McKinsey & Company, where he was a partner specializing in growth strategies, operating performance improvement and restructuring for companies throughout the United States, Europe and Asia. From 1984 to 1990, Miller worked for Delco Electronics, a subsidiary of GM Hughes Electronics, where he managed regional channel marketing.

In addition to his private-sector operating experience, Miller worked extensively with the Los Angeles Unified School District from 1997 to 2000, developing student achievement goals and strategies, aligning budgets and operating plans, and designing metrics and processes for monitoring district-wide performance. He undertook similar work with the Santa Monica-Malibu Unified School District in 2001. Through his service as an ex-officio member of the Board of Education of the City of Los Angeles' Budget and Finance Committee in 2002 and 2003, Miller became particularly familiar with school district budget issues.

Miller holds an M.B.A. from Stanford's Graduate School of Business and a bachelor's degree in industrial engineering from Purdue University. Miller and his wife, Carole, have one son and reside in Arlington, Virginia.





Resources

NORAH O'DONNELL

Norah O'Donnell is the chief Washington correspondent for NBC News' 24-hour cable channel, msnbc. In addition, O'Donnell, an award-winning journalist, serves as contributing correspondent for NBC's top-rated "TODAY." She is a regular news anchor for NBC's "Weekend



TODAY," and has co-anchored the 9 a.m. hour of "TODAY." She is a regular on "The Chris Matthews Show," a Sunday morning political affairs program.

O'Donnell covered the historic 2008 presidential election, anchoring throughout the primaries and reporting exit poll numbers. She was one of the main anchors of msnbc's primetime coverage during both the Democratic and Republican conventions, moderating a panel of msnbc's top political analysts. On election night, she was part of NBC News' Emmy award-winning coverage.

During her career at NBC News, O'Donnell covered the Pentagon, Congress and the White House. Her assignments took her around the globe, reporting from every continent except Antarctica with the President of the United States and the Secretary of Defense.

O'Donnell has covered a number of breaking news stories for all of NBC News' broadcasts, including the top-rated "Nightly News with Brian Williams," "TODAY," "Hardball," and msnbc. She reported from the Pentagon on Sept. 11 and received the prestigious Sigma Delta Chi Award for Breaking News Coverage for a "Dateline NBC" story titled, "D.C. In Crisis." In the months following the attacks, she traveled extensively with then-Secretary of Defense Donald Rumseld and reported on the war in Afghanistan and the war on terrorism.

During the 2004 campaign, O'Donnell covered the White House for NBC News and the campaign of President George W. Bush. Prior to covering the White House, O'Donnell was NBC News' congressional correspondent.

O'Donnell joined NBC News in 1999. Prior to that she was an msnbc contributor and staff reporter for *Roll Call*, a Capitol Hill newspaper *Washingtonian* magazine has included O'Donnell in its Washington's 100 most powerful women.

Resources

NORMAN J. ORNSTEIN

Norman J. Ornstein is a resident scholar at the American Enterprise Institute for Public Policy Research.

He also serves as an election analyst for CBS News and writes a weekly column called, "Congress Inside Out" for *Roll Call* newspaper. He has written for *The New York*



37

Times, The Washington Post, Wall Street Journal, Foreign Affairs, and other major publications, and regularly appears on television programs like "The NewsHour with Jim Lehrer," "Nightline" and "Charlie Rose." At the 30th Anniversary party for "The NewsHour," he was recognized as the most frequent guest over the 30 years.

He serves as senior counselor to the Continuity of Government Commission, working to ensure that our institutions of government can be maintained in the event of a terrorist attack on Washington; his efforts in this area are recounted in a profile of him in the June 2003 *Atlantic Monthly*. His campaign finance working group of scholars and practitioners helped shape the major law, known as McCain/Feingold, that reformed the campaign financing system.

His many books include: "The Permanent Campaign and Its Future;" "Intensive Care: How Congress Shapes Health Policy," both with Thomas E. Mann; and "Debt and Taxes: How America Got Into Its Budget Mess and What to Do About It," with John H. Makin. "The Broken Branch: How Congress Is Failing America and How to Get It Back on Track," coauthored by Thomas E. Mann, was published in August 2006 by Oxford University Press, with an updated edition in August 2008. It was picked both by *The Washington Post* and the *St. Louis Post-Dispatch* as one of the best books of 2006.





Resources

THE HONORABLE TIMOTHY WIRTH

Timothy Wirth is the President of the United Nations Foundation and the Better World Fund. Both organizations were founded in 1998 through a major financial commitment from Ted Turner to support and strengthen the work of the United Nations.



Wirth began his political career as a White House Fellow under President Lyndon Johnson and was Deputy Assistant Secretary for Education in the Nixon Administration. In 1970, Wirth returned to his home state and ran successfully for the U.S. House of Representatives in 1974. He represented Denver suburbs in Congress from 1975-1987. As Chair of the Communications Subcommittee, he was the lead legislator in restructuring the cable television and telephone industries. Wirth also authored the Indian Peaks Wilderness Act of 1978.

Wirth was elected to the U.S. Senate in 1986 where he focused on environmental issues, particularly global climate change and population stabilization. Wirth also organized the Senate Task Force on the Expansion of Major League Baseball, which became a major factor in the awarding of a new expansion franchise to Denver. Following these two decades of elected politics, Wirth was national Co-chair of the Clinton-Gore campaign, and served in the U.S. Department of State as the first Undersecretary for Global Affairs from 1993 to 1997. He helped organize U.S. foreign policy in the areas of refugees, population, environment, science, human rights and narcotics. He chaired the United States Delegation at the 1994 Cairo Conference on Population and Development, and was the lead U.S. negotiator for the Kyoto Climate Conference until he resigned from the Administration in late 199.

As President of the UN Foundation (UNF) since its inception in early 1998, Wirth has organized and led the formulation of the Foundation's mission and program priorities, which include the environment, women and population, children's health, and peace, security and human rights. The Foundation also engages in extensive public advocacy, fundraising and institutional strengthening efforts on behalf of the United Nations.

Resources

THE HONORABLE PAUL WOLFOWITZ

Paul Wolfowitz spent more than three decades in public service and higher education. Most recently, he served as President of the World Bank from 2005 to 2007, and Deputy Secretary of Defense from 2001 to 2005. For three years serving as ambassador to Indonesia,



39

Mr. Wolfowitz became known for his advocacy of reform and political openness and for his interest in development issues, which dates back to his doctoral dissertation on water desalination in the Middle East. At AEI, Mr. Wolfowitz works on development issues. He still currently serves as the Chairman of the U.S.-Taiwan Business Council.

Mr. Wolfowitz was Under Secretary of Defense for Policy from 1989 to 1993 and Deputy Assistant Secretary of Defense for Regional Programs from 1977 to 1980.

Among his experience in higher education, Mr. Wolfowitz was Dean and Professor of International Relations (1994-2001), a Visiting Professor (1980-81) at The Johns Hopkins University School of Advanced International Studies, as well as a Professor of Political Science at Yale University.

He also served as Assistant Secretary of State for East Asia and Pacific Affairs, the Director of Policy Planning at the U.S. Department of State and a Special Assistant of the Strategic Arms Limitation Talks, Arms Control and Disarmament Agency from 1973 to 1977.

Mr. Wolfowitz earned his B.A. in Mathematics at Cornell University and his doctorate in Political Science at the University of Chicago.





Resources

JOHN ZOGBY

John Zogby currently sits as Chairman of the Board and Chief Insights Officer of IBOPE Zogby International. He was formerly founder, President and CEO of Zogby International.



In 2008, John Zogby authored *The Way We'll Be: The Zogby Report on the Transformation of the American Dream*. His analytical expertise has also been published on the opinion pages of the *The New York Times, Wall Street Journal, Financial Times, Christian Science Monitor, Philadelphia Inquirer, Newsday* and *Boston Globe*. He is a founding contributor to the popular website, "The Huffington Post," and currently writes a weekly column for Forbes.com and a monthly column for *Campaigns & Elections* magazine.

The New Yorker, Fortune Magazine, Investors' Business Daily and Inc. have all profiled John Zogby. He is a well-respected, popular lecturer and panelist who has appeared on all four major U.S. television networks, and dozens of U.S. and international cable news programs. Spoofs of John Zogby can be heard on National Public Radio's "All Things Considered," "The Tonight Show with Jay Leno," and the "Late Show with David Letterman."

Currently, John Zogby is a Senior Advisor at the Kennedy School of Government at Harvard University and serves as the first-ever Senior Fellow of the Catholic University Life Cycle Institute. He also serves as a Commissioner for the Center for Strategic and International Studies Commission on Smart power, having previously served as a member of Congress' Advisory Commission on Public Diplomacy.

John Zogby holds degrees in history from Le Moyne College and Syracuse University. He holds honorary doctorate degrees from State University of New York at Albany, St. Rose College, and the Graduate School of Union University. He was a member of the Board of Trustees of Le Moyne College, from which he received the distinguished Alumni Award. He is Chairman of Sudan Sunrise, an organization dedicated to fulfilling the promise by NBA legend Manute Bol to build elementary schools in his native country.

WPO



Chairmen

WARREN RUSTAND

The common thread that permeates Warren Rustand's experience is one of vision, strategy and executive leadership. He has a passion for family, capital markets, public policy and community. Rustand is the managing director of SC Capital Partners, an investment banking group that includes corporate advisory services, a private

equity fund, capital sourcing and a focus on the microcap market with a special expertise in RTOs or reverse mergers. He has served as chairman/ CEO of 17 companies. Rustand has served as a member of the board of directors for over 50 public, private and not-for-profit organizations. He currently serves on eight boards, three of which are public, and he chairs two of the boards. The range of these organizations is from multi-billiondollar public companies, to midsize, early stage and startup. As CEO, he has taken two companies public, one of which is the largest in its industry. In 1973, Rustand was selected as a White House Fellow through a nationally competitive process. Initially, he served as special assistant to the Secretary of Commerce and led the first executive-level trade mission to the Soviet Union. He joined the staff of Vice President Ford on the day he was swornin and served as director of scheduling. In 1974, when the vice president became president, Rustand was asked to serve as appointments secretary and Cabinet secretary to the president. Rustand has served as the international chairman of WPO and currently serves as international chairman of L3.

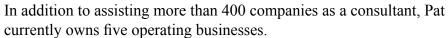
41

In addition, he has served as chairman of the Governor's Task Force on Higher Education for the State of Arizona, chairman of the Tucson Unified School Systems Desegregation Committee, chairman of Educational Excellence, an adjunct professor of political science at the University of Arizona and founder/chairman of the National Board of Advisors at the University of Arizona. He has also served as chairman of Tucson Medical Center, Health Partners of Arizona, TLC Vision, Medical Body Sculpting, Health Equity, Providence Service Corporation and La Frontera. He has received numerous awards, including The Visionary Leadership Award, the Distinguished Citizen Award, the 25 Year Achievement Award and election to the Sports Hall of Fame.

Chairmen

PATRICK E. POWERS, JR.

Patrick E. Powers, Jr., is the owner and president of Powers & Associates, a Fort Worth-based investment banking and business consulting firm. Powers & Associates' area of concentration is entrepreneur and family-owned small- and middle-market companies.



As an alumni and graduate of the University of Maryland, the University of Oklahoma College of Law and the Harvard Business School, Pat has been active in these universities' affairs and has served as an adjunct professor for 10 years at the University of Oklahoma College of Law and School of Accounting, and as a director on the Harvard Business School Alumni Association board. He has worked for Arthur Young and Co. as a CPA, practiced as an attorney, operated his own businesses, and served on numerous boards.

Pat and his wife, Marsha, enjoy all sorts of family activities and hobbies. He and Marsha have been married for 40 years and have seven children

Chairmen

WILLIAM "BILL" CAMERON

William "Bill" Cameron currently serves as chairman of the board and CEO of American Fidelity Assurance Company. He is also chairman of the board of First Fidelity Bank, N.A. and a director of North American Insurance Agency. He has served as an officer of American Fidelity companies since 1986 in a variety of capacities.



43

Additionally, Cameron serves on the board for the NBA's Oklahoma City Thunder. He also serves on the board and executive committee of the Amazon Conservation Team, Arlington, Virginia. Cameron is active in organizations such as the U.S. life insurance industry's trade associations, serving on the board for America's Health Insurance Plans and a former director with the American Council of Life Insurers.

He is a member of the Brookings Council, the Center for Strategic and International Studies advisory council for Global Strategy Institute and several community and civic organizations.

In 1982, Cameron received his bachelor's degree in History from Dartmouth College in Hanover, New Hampshire.





45

Who's Here

A

Addy, William (WPO Western US At Large)

Allard, John (New England)

Anderson, Charles (Lone Star-Dallas)

Arrington, Michael (WPO Chicago)

Austin, George (WPO Oregon)

SPOUSE Austin, Joan

В

Beckert, Richard (WPO Dallas)

Berry, Christopher (WPO Southern US At Large)

SPOUSE Yap, Patricia

Bowen, Bruce (Jamaica)

SPOUSE Fernando-Bowen, Suzanne

\mathbf{C}

Cameron, William (Oklahoma City)

Cohen, David (WPO Utah)

Crabtree, Greg (Huntsville, Alabama, USA)

D

Darden, Thomas (WPO Rebel)

Deitch, Joseph (WPO Miami/Ft. Lauderdale)

GUEST Saad, Norka

Dube, L. David (Alberta)

SPOUSE Ryan, Heather

Who's Here

\mathbf{F}

Fenton, Martin (WPO Pacific US At Large)

G

Gali, Francisco (Washington DC)

Garcia, Ernest (WPO Arizona)

Gleason, Christopher (Tucson, Arizona, USA)

Gleason, Matthew (Tucson, Arizona, USA)

Goldsmith, Alexander (Southern 7)

GUEST VerSteeg, Jessica

Greco, Richard (WPO Miami/Ft. Lauderdale)

H

Heisel, George (Miami)

Hoverman, Christopher (WPO Rebel)

K

Kaplan, Michael (WPO Santa Monica Bay) SPOUSE Kaplan, Terri

Kelly, Kevin (WPO Indiana) SPOUSE Kelly, Marijo

L

LaPides, John (WPO Washington DC & Baltimore)

Liess, Michael (Utah)





Who's Here

M

Mahowald, Chris (Lone Star-Dallas)

Martin, Louis (Fort Worth) SPOUSE Martin, Carter

McKinney, Marni (Indiana)

SPOUSE Waterfield, Richard (WPO Indiana)

McKinney, Robert (WPO Indiana)

Milner, Harold (WPO Utah)

SPOUSE Miller Lois

Moussa, Mark (Lone Star-Dallas)

Myers, Stephen (WPO Cleveland)

Myers, Steven (WPO Golden West)

SPOUSE Myers, Vivian

0

O'Brien, Rick (Lone Star-Dallas)

P

Palefsky, Howard (WPO Rebel) SPOUSE Palefsky, Victoria

Pascucci, Robert (WPO Metro) SPOUSE Puntillo, Lisa

Powers, Patrick (WPO Fort Worth) GUEST Powers, Teresa GUEST Baker, Anna

Who's Here

R

Reagan, Charles (WPO Northeastern US At Large)

Reikes, Peter (New York, New York, USA)

GUEST Frankel, Randi

Richter, Benjamin (Global One)

Rosenberg, Gary (St. Ives Chase, NSW, AUS)

Rossi, Jose (WPO Puerto Rico)

SPOUSE Garcia, Maria

Rustand, Warren (WPO Arizona)

SPOUSE Rustand, Carson

GUEST Rustand, Scott

S

Sartori, James (WPO Wisconsin)

Schiffman, Zachary (Miami)

Schnitzer, Kenneth (WPO Dallas)

Schuler, Thomas (US Capital)

Schwager, Jeffrey (Wisconsin)

Seaman, Richard (WPO Cleveland)

SPOUSE Seaman, Judy

Segall, Gregory (Philadelphia)

GUEST Cook, Rebecca

Shah, Darshan (Beverly Hills)

GUEST Rawal, Jill

Siegel, Hank (WPO Northeastern US At Large)

SPOUSE Siegel, Lisette

Slabaugh, Erick (Lynnwood, Washington, USA)





Who's Here

Steen, Tore (WPO Utah)
Stenhouse, Wallace (WPO Chicago)
SPOUSE Stenhouse, Elaine
Summers, William (WPO Cleveland)

\mathbf{T}

Tepperman, Peter (WPO Metro) SPOUSE Weissman, Suzanne Thomas, Jeffrey (Pacific Northwest) Tripp, Alan (WPO Northern Carolina)

U

Uke, Alan (WPO San Diego) GUEST Harrington, Arnie

W

Wagner, Scott (WPO Pennsylvania) GUEST Higgs, Tracy

Wensinger, John (WPO Dallas)

Winzeler, Robert (WPO East Central US At Large)

\mathbf{Y}

Young, Charles (Austin)

NOTES

		_





NOTES	





YPO-WPO 600 East Las Colinas Boulevard Suite 1000 Irving, TX 75039 USA

Telephone: 1.800.773.7976 or +1.972.587.1500 Fax: +1.972.587.1600

wpo.org